

INFOSEC 2022



Building a Portal for Secure Data Collection and Reporting Across Municipalities

Peter Carson, President, Envision IT
Meighan Finlay, Executive Director, MBN Canada

Peter Carson



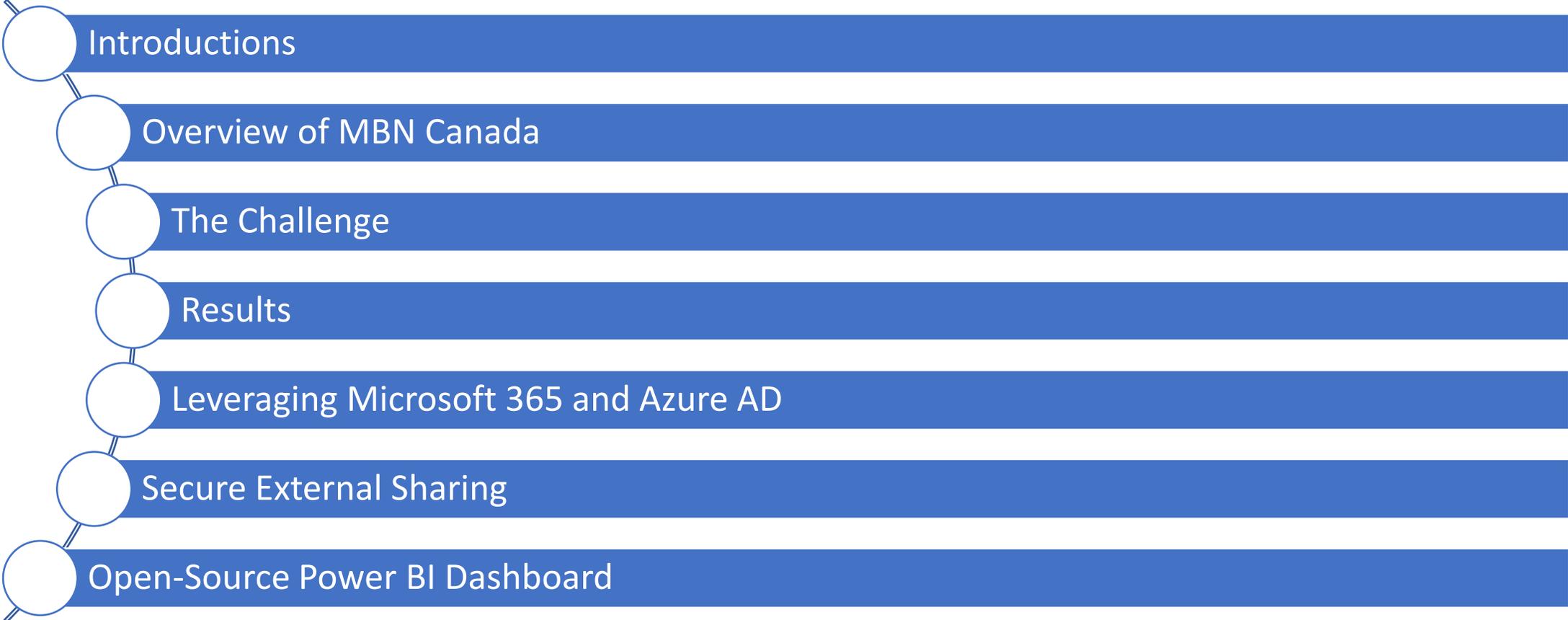
- President, Envision IT
- 12X Office Apps and Services MVP
- Regular industry speaker
- peter@envisionit.com
- blog.petercarson.ca
- www.envisionit.com
- Twitter @carsonpeter
- President Toronto SharePoint User Group



Meighan Finlay

- Executive Director, MBN Canada
- 20+ years in continuous quality improvement in public sector services including municipal service delivery

Agenda

- 
- Introductions
 - Overview of MBN Canada
 - The Challenge
 - Results
 - Leveraging Microsoft 365 and Azure AD
 - Secure External Sharing
 - Open-Source Power BI Dashboard



Overview of MBN Canada

MBNCanada is a leader in performance measurement that supports excellence in municipal service delivery.

Mission: To enhance municipal service delivery through collaboration, networking and the implementation of performance measurement, benchmarking and other municipal continuous improvement programs and initiatives.

<http://mbncanada.ca>

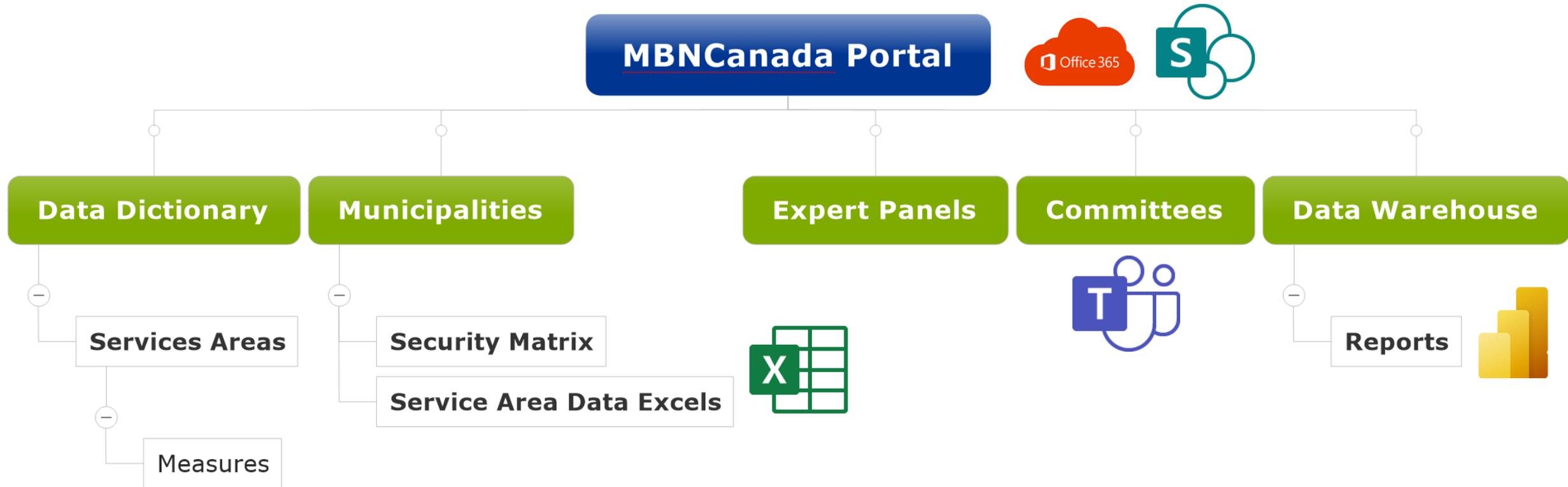
The Challenge

- Aging application and on-premise infrastructure
- Manual and time-consuming processes, particularly the report generation
- Security management
- Access to the shared data warehouse

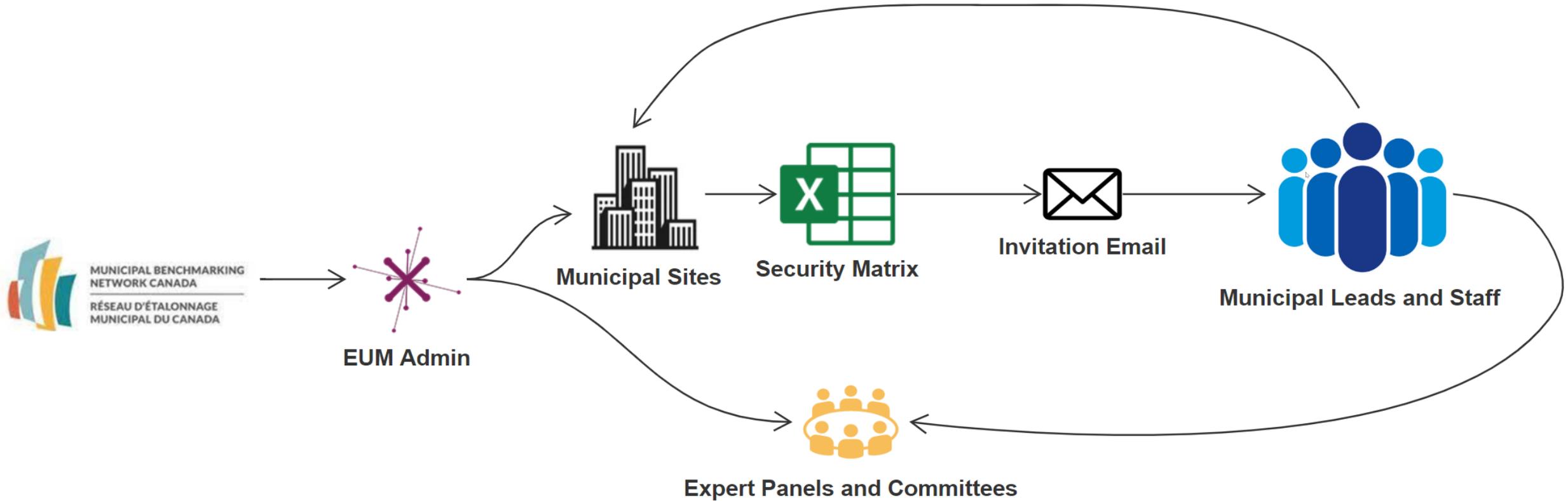
Project Objectives

- Single portal and sign-on for communications, panel planning, collection of measures data, and reporting / visualizations
- Simple and easy for Program Office and municipal users
- Delegation of user setup and role assignment
- Eliminate manual work

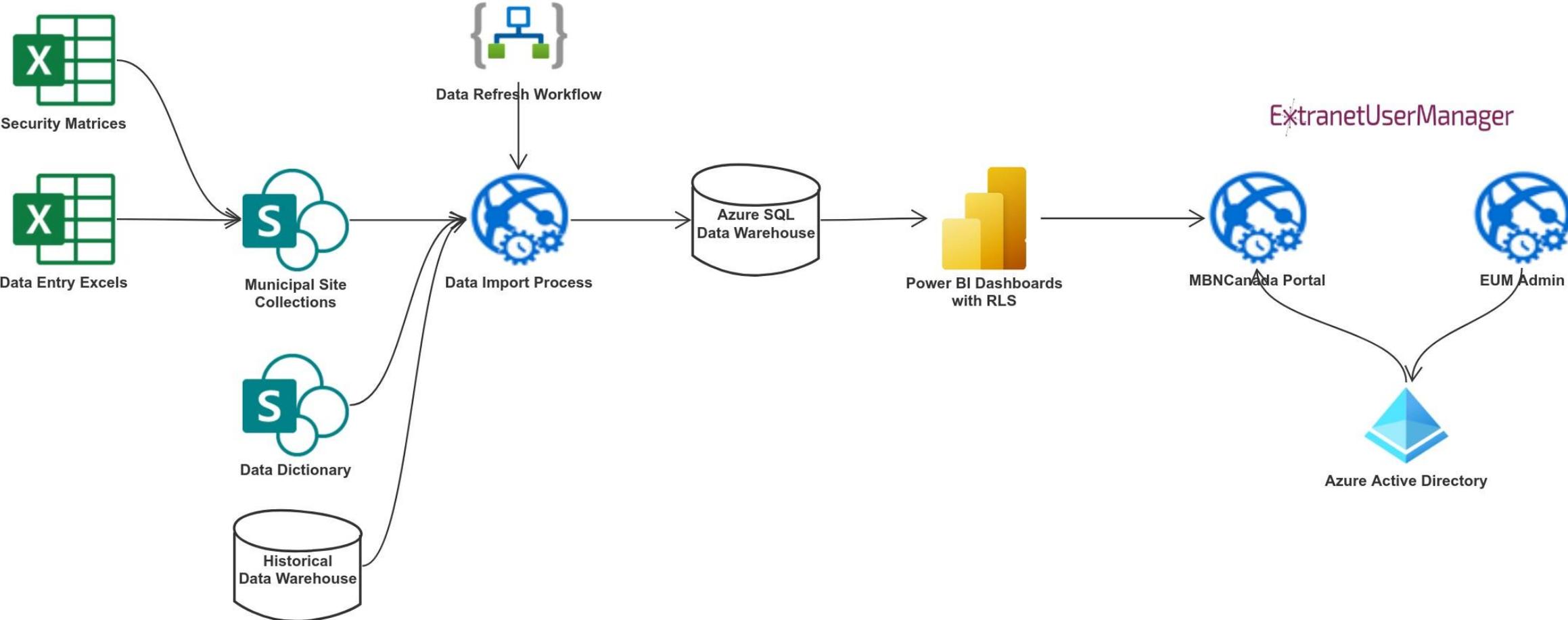
Portal Structure



Onboarding



MBNCanada Solution Architecture



Data Dictionary

- Link available on portal and within input Excels
- All Services Areas can drill down to specific Measures
- Measure metadata
- Export to PDF and Excel to sort, filter

The screenshot shows the 'Data Dictionary' page on the Municipal Benchmarking Network Canada Portal. The page features a dark blue header with the logo and name of the organization, the word 'Portal', and navigation links for 'Data Dictionary', 'PC', and 'Having an Issue?'. Below the header, a breadcrumb trail reads 'Home > Members > Data Dictionary'. The main content area is titled 'Data Dictionary' and includes icons for PDF and Excel exports. A grid of 24 service area categories is displayed, each with a small icon and a text label. The categories are: Accounts Payable, Building Permits and Inspections, By-Law Enforcement, Child Care, Clerks, Culture, Emergency Medical Services, Emergency Shelters, Facilities, Fire and Rescue Services, Fleet and Management Services, General Government, General Revenue, Human Resources, Information Technology, Investment Management, Legal, Libraries, Licensing, Long-Term Care, and Municipal Data.

Data Dictionary – Service Area

The screenshot shows the 'Municipal Benchmarking Network Canada' portal. The header includes the logo, the text 'Municipal Benchmarking Network Canada / Réseau d'étalonnage municipal du Canada', and the word 'Portal'. On the right, there are buttons for 'Data Dictionary', a 'PC' dropdown menu, a settings gear icon, and a 'Having an Issue?' button. The breadcrumb trail reads 'Home > Members > Data Dictionary > Waste Management'. Below this is a 'Waste Management' section with a trash can icon and a gear icon. To the right of the title are PDF and Excel download icons. The main content area has a 'Value Statement' section with the text: 'I need my waste collected in a reliable manner and as scheduled. I expect my waste to be managed in an environmentally sustainable way and that any issues are addressed in a timely manner.' Below that is an 'Influencing Factors' section with the heading 'General Overall Influencing Factors:' followed by a numbered list of four factors: 1. Type of Governance, 2. Program Design and Service Levels, 3. Urban Form, and 4. Demographics.

Municipal Benchmarking Network Canada
Réseau d'étalonnage municipal du Canada

Portal

Data Dictionary PC ⚙️ Having an Issue?

Home > Members > Data Dictionary > Waste Management

 Waste Management  

Value Statement

I need my waste collected in a reliable manner and as scheduled. I expect my waste to be managed in an environmentally sustainable way and that any issues are addressed in a timely manner.

Influencing Factors

General Overall Influencing Factors:

1. Type of Governance: Services can be provided by a single tier of government or a two tier system (combination of Regional and Municipal service)
2. Program Design and Service Levels: Different service levels and standards (in part due to budget limitations); differences in the age of their infrastructure and equipment; frequency of pick-ups; hours of operations; average number of people per household; residential vs. commercial and industrial service; single stream waste collection vs. co-collection program; number and types of materials collected; bag limits; special programs
3. Urban Form: Urban/rural population, seasonal population, socio-economic factor, and the mix of single-family residences and multi-unit residential buildings that impact service provision
4. Demographics: Differences in socio-demographic composition that requires different service needs, i.e. aging population, diversity

Data Dictionary - Measure

- Individual Measure pages display Measure metadata
- Dynamic Links to Power BI report for each Measure

The screenshot shows the 'Data Dictionary' page for the measure 'SWST205 - Tonnes of All Residential Material Collected per Household'. The page is part of the 'Municipal Benchmarking Network Canada' portal. It features a dark blue header with the logo and navigation links. The main content area is white and contains a breadcrumb trail, the measure name, and icons for PDF and Excel downloads. The measure details are organized into two columns: 'Measure Characteristics' and 'Numerator/Denominator'.

Measure Characteristics

Service Area:	Waste-Management
Cost Measure:	No
Created Year:	2002
Measure Classification:	Service Level
Measure Rank:	Descending
Measure Type:	Board Primary
Publicly Reportable:	Yes
Variance:	%Change
Environmental Sustainability:	No

Numerator:
Tonnes of material collected

Includes:

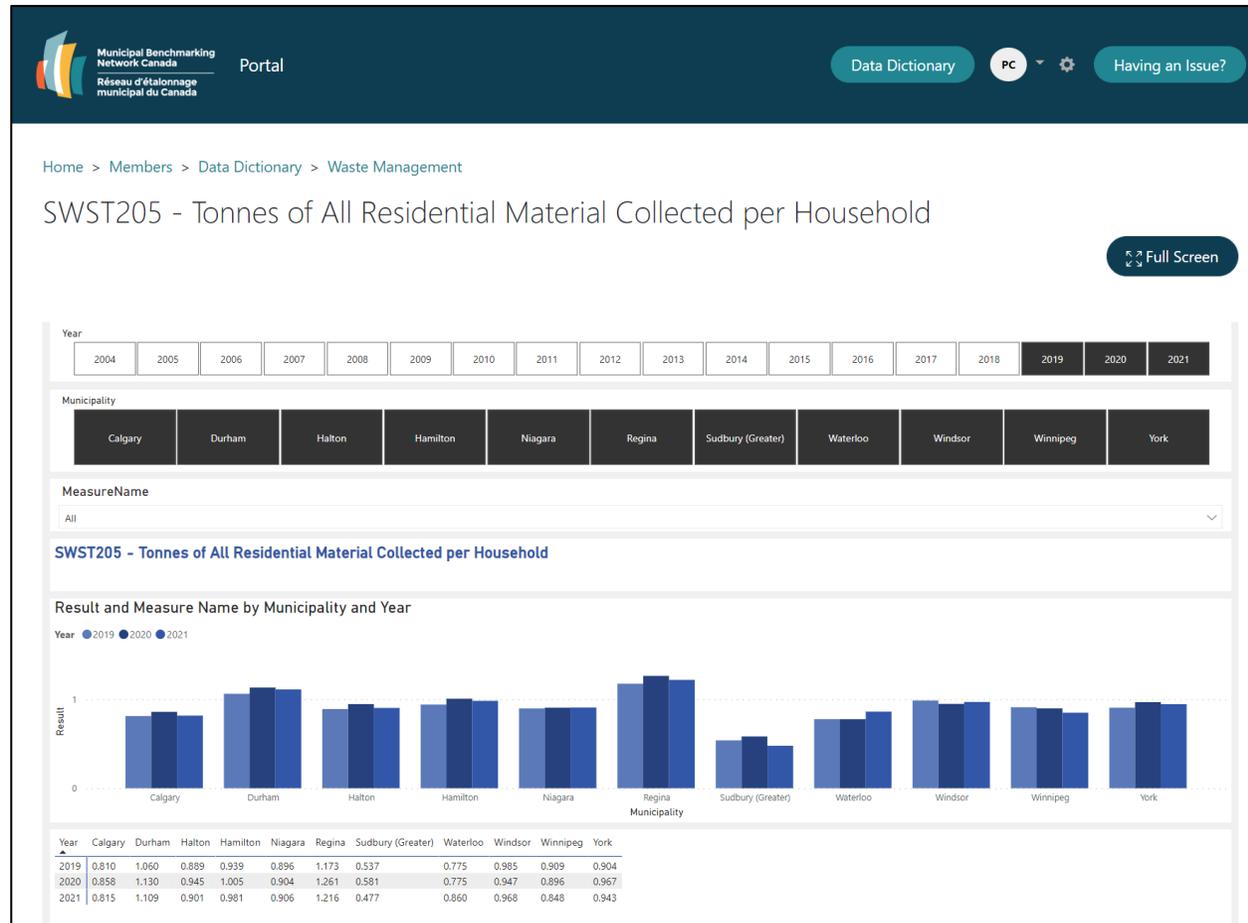
- SSO (Source Separated Organics)
- blue box
- leaf and yard waste
- HHW (Household Hazardous Waste)
- Community Recycling Centres and Depots
- tires
- electronics
- white goods
- scrap metal
- construction and demolition (C&D)

Excludes:

- grass cycling
- backyard composting

Denominator:
Per Household

Measure Analysis



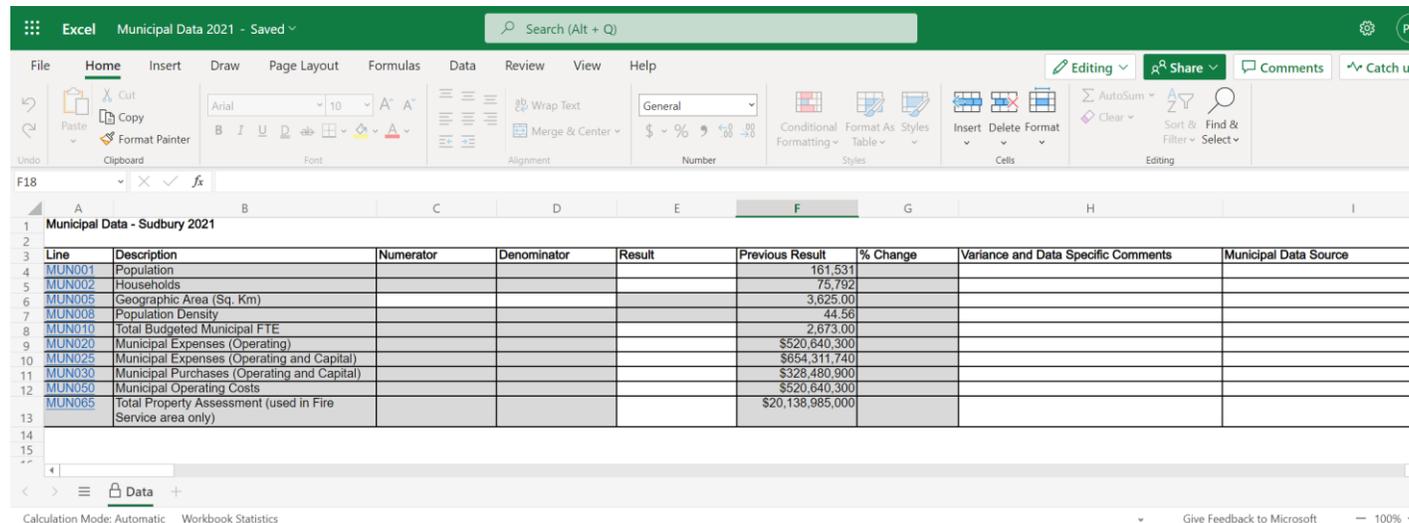
Municipal Landing Pages

- Municipal staff only see Service Area Excels they have access to
- Member Contact Info
- Municipal Leads manage the Security Matrix here for their municipality

The screenshot displays the 'Municipal Benchmarking Network Canada' Portal for the City of Calgary. The header includes the logo, 'Portal', a 'Data Dictionary' button, a user profile icon labeled 'PC', and a 'Having an Issue?' button. The main content area is titled 'Home > Members > Calgary' and features the Calgary logo. A grid of 20 service area excels is shown, including: Municipal Data 2021, Accounts Payable 2021, Building Permits and Inspections 2021, By-Law Enforcement 2021, Clerks 2021, Culture 2021, Facilities 2021, Fire and Rescue Services 2021, Fleet and Management Services 2021, General Government 2021, General Revenue 2021, Human Resources 2021, Information Technology 2021, Investment Management 2021, Legal 2021, and Libraries 2021. On the right side, there is a 'Contact' section with the email 'eumtest@eum.co' and a 'Members' section with an 'Email all Members' button and a list of users including One Calgary, Peter Carson MBNDev, Three Calgary, Two Calgary, and several devraj users.

Data Input Overview

- Excel Template with all measures and formulas as approved by MBNCanada each year
- Year Rollover Process Automates Creation of Municipal Excels
 - Upload into Security Trimmed Workspaces
- Specific Cells can be locked on Input Excels
- Audit Trail and Previous Year Lockdown Features



Line	Description	Numerator	Denominator	Result	Previous Result	% Change	Variance and Data Specific Comments	Municipal Data Source
MUN001	Population				161,531			
MUN002	Households				75,792			
MUN005	Geographic Area (Sq. Km)				3,625.00			
MUN008	Population Density				44.56			
MUN010	Total Budgeted Municipal FTE				2,673.00			
MUN020	Municipal Expenses (Operating)				\$520,640,300			
MUN025	Municipal Expenses (Operating and Capital)				\$654,311,740			
MUN030	Municipal Purchases (Operating and Capital)				\$328,480,900			
MUN050	Municipal Operating Costs				\$520,640,300			
MUN065	Total Property Assessment (used in Fire Service area only)				\$20,138,985,000			

Expert Panel Landing Page

- Panel members access
 - Relevant Panel Documents
 - Upcoming and Past Meeting Info and supporting documents
 - Expert Panel Member Contact Info
- MBNCanada creates new meetings and supporting documents here

The screenshot shows the 'Accounts Payable Expert Panel' landing page. The header includes the logo for 'Municipal Benchmarking Network Canada' and 'Réseau d'étalonnage municipal du Canada', along with a 'Portal' label and a user profile 'EI' with a 'Having an Issue?' button. The breadcrumb trail is 'Home > Members > Accounts Payable Expert Panel'. The main heading is 'Accounts Payable Expert Panel' with a sub-heading 'Training and Annual Forum'. There are four main sections: 'Measure Documents' with three links, 'Panel Collaboration and Knowledge Exchange' with four links, 'Upcoming meetings' with one link and a 'New Meeting' button, and 'Past meetings' with one link. A 'Minutes' section lists five documents. On the right, there is a 'Contact' section with email addresses and a 'Members' section with an 'Email all Members' button and a list of seven members with their names and email addresses.

Azure AD Versions

- Free
 - Included with any commercial online service
- Office 365
 - Office 365 E1, E3, E5, F1 and F3 subscriptions
- Security Defaults available in Free and Office 365
 - Mobile App MFA for all users - no configuration
 - Blocks legacy authentication protocols
- Azure AD P1
- Azure AD P2

[Azure AD Multi-Factor Authentication versions and consumption plans - Microsoft Entra | Microsoft Learn](#)

Azure AD P1 vs. P2

Azure AD Premium P1

- Conditional Access
 - Multi-factor authentication
 - Terms of Use
- Hybrid Identities
- Password protection (custom banned passwords)
- Advanced Security and Usage Reports
- Conditional Access based on group, location, and device status
- Azure Information Protection integration
- And [Much More](#)

\$7.70 / user / month

Azure AD Premium P2

- Everything offered in P1
- Identity Protection
- Privileged Identity Management
- Access reviews
- Entitlement Management (Preview)

\$11.50 / user / month

Types of Azure AD Users and Authentication

Member - Synced

- Synced from on premise Active Directory
- Authentication options
 - Password hash synchronization (PHS)
 - Pass-through authentication (PTA)
 - Federation

Member – Cloud Only

- Account only exists in the cloud
- Authentication options
 - Cloud password
 - Federation

Guest

- Invited in
 - Microsoft 365
 - Azure guest invitation
- Authentication Options
 - Their Microsoft organizational or personal credentials
 - Google, Facebook
 - Federation
 - One time passcode

Microsoft Keynote at RSA 2022

>900	Password attacks per second 2X last year
1 hour 42 minutes	Median time for an attacker to access your private data if you fall victim to a phishing email
1 hour 12 minutes	Median time for an attacker to being moving laterally within your corporate network if a device is compromised

Microsoft at RSA 2020

> 1.2M	Compromised accounts in January 2020
99.9%	Compromised accounts did not have MFA
99%	Password spray attacks used legacy authentication
> 97%	Replay attacks used legacy authentication

Base Conditional Access Recommendations

- Create an emergency account
- Create separate cloud-only admin accounts
- Minimize the number of policies to reduce the risk of leaving gaps in your policies
- Block legacy authentication protocols
- Apply policies to all apps
- Define at least three sets of user groups
 - Admins
 - General users
 - External (guest) users
- Require MFA for all member users
- Define more restrictive policies for admins
- Block access from countries that you never expect a sign-in from

MFA Scenarios

Admins

- Require MFA on every authentication

Members

- Rules can be more flexible
- Don't need MFA on every authentication
- Every x days on the same device
- Additional rules
 - Joined device
 - Geography
 - Identity Protection score
 - Incorrect password

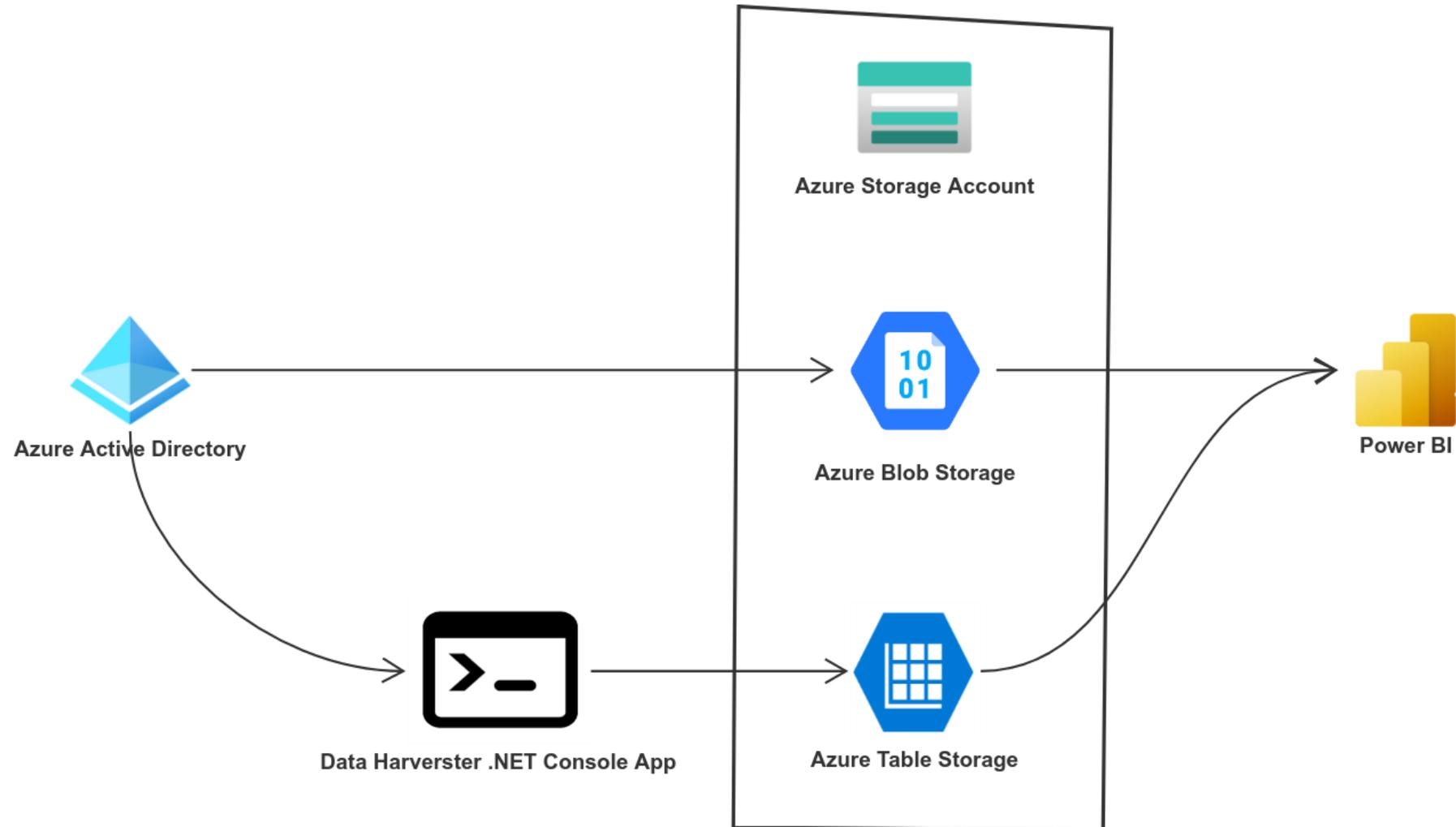
Guests

- Decide if MFA is required
- User experience and support cost to requiring it
- Doesn't need to be all or nothing
- Sensitivity labels are a good way to control this

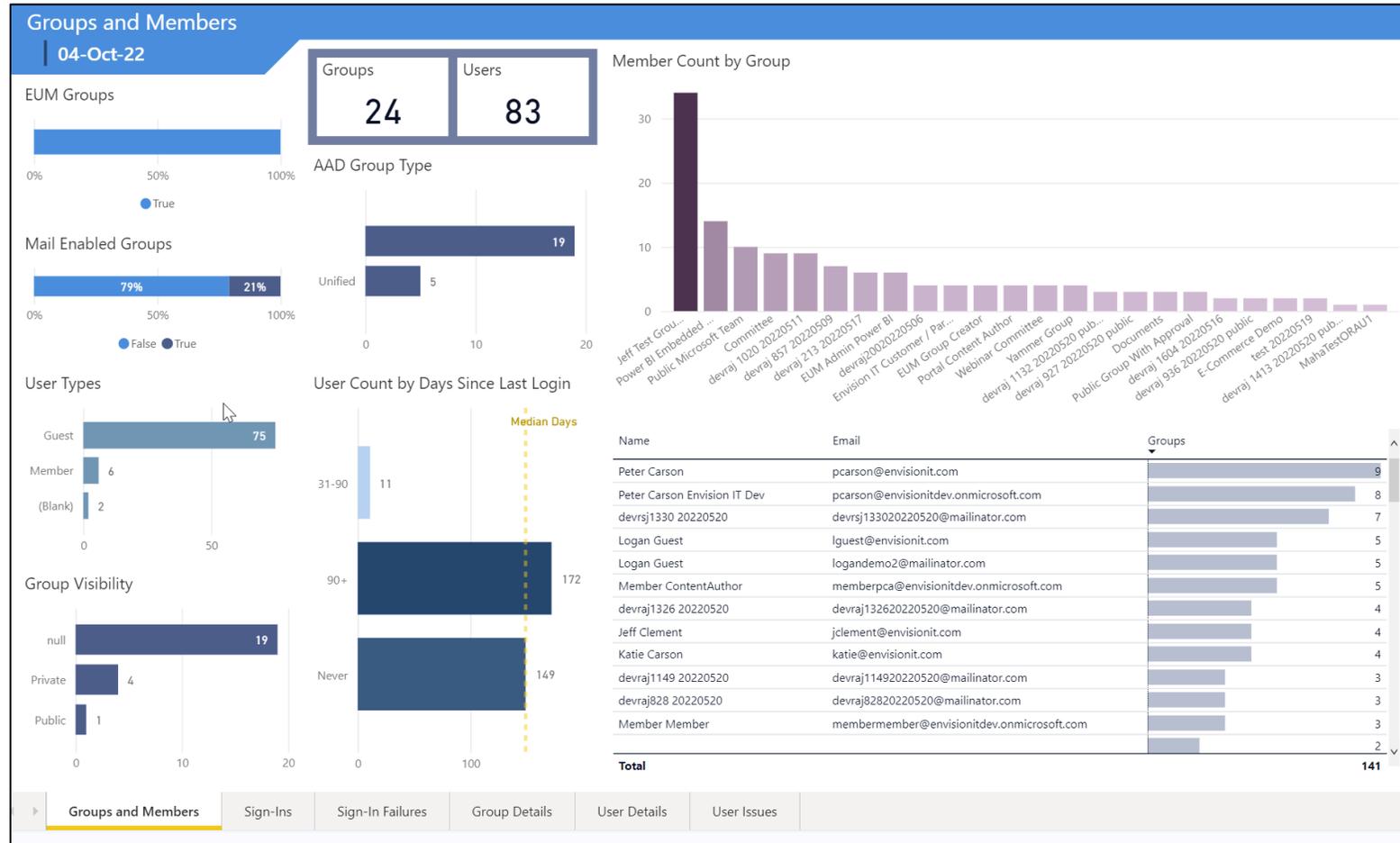
Azure AD B2B Health

- User Type Not Populated
 - Users created before Aug 2014 when B2B first launched
- Mismatch Between Email and UPN
 - Can cause confusion when signing in
- Missing Email
 - Email is required for direct sign in without accepting the Microsoft invitation
- Unaccepted Invitations
 - Invitations are no longer needed
 - Users that were invited when it was required and didn't accept can't sign in
 - Resending the invitation still requires them to use the invitation
 - Deleting and re-inviting them allows them to sign in without the invitation
- Conflicting Microsoft Account
 - Brings up work/school or personal account dialog
 - Doesn't always prompt
 - Causes confusion

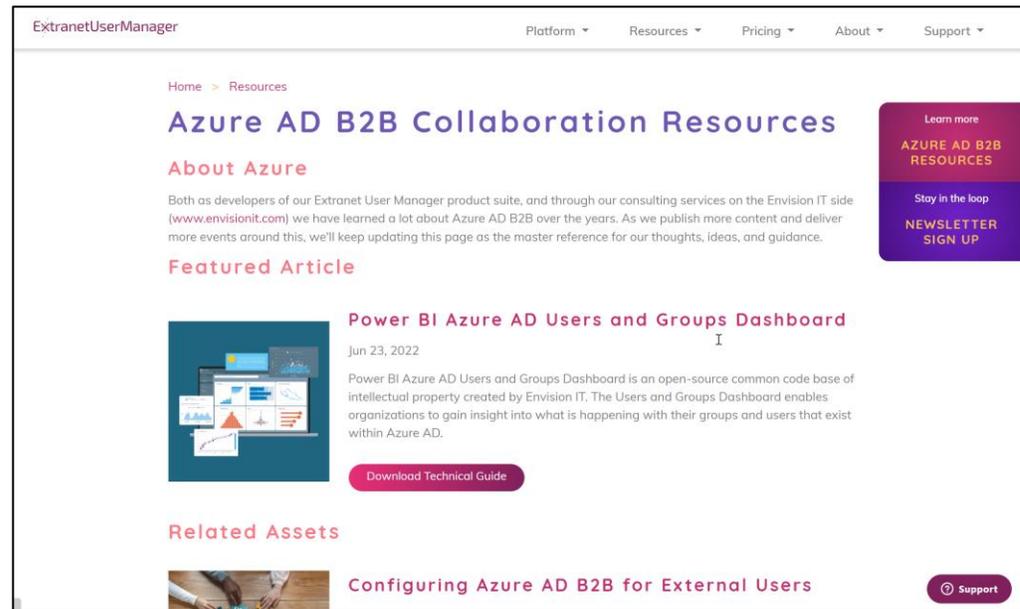
Power BI Data Harvester



Azure AD Power BI Dashboard



Azure AD B2B Resources



www.eum.co

<https://www.extranetusermanager.com/resources/Azure-AD-B2B-Collaboration-Resources>

https://github.com/extranet-user-manager/EUM_AzureADPowerBI

Additional Links

- [Sector 2022 Conference Presentation: Azure AD and Microsoft 365 Security Fundamentals | Extranet User Manager](#)
- [Azure B2B and Guest Management Best Practices | Extranet User Manager](#)
- [SecTor IT Security Conference 2021 - Secure and Scalable Development with Microsoft 365 and Azure AD | Extranet User Manager](#)