# Managing Complex Projects in Microsoft 365

Tuesday, June 8, 2021 12 - 1 PM Eastern Time







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#### **Customers around the Globe**







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### **Microsoft Forms Poll**



3. Which of the following do use today or are planning on using?

	Not sure what this is	Interested	Investigating	Actively using
Microsoft Teams	$\bigcirc$	$\bigcirc$	0	0
SharePoint Online	$\bigcirc$	$\bigcirc$	0	0
Planner	$\bigcirc$	0	0	$\bigcirc$
Microsoft Project	$\bigcirc$	0	0	$\bigcirc$
OneNote	$\bigcirc$	0	0	0

https://bit.ly/3po9M0b





#### **Client Overview – National Construction Company**

- Canadian based
- Runs multi-year construction projects across Canada
- 1000+ employees
- Originally ran project sites on SharePoint 2013
  - 2000+ sites
- Shared with 5000+ external users in custom built FBA solution





### **Client Challenge – National Construction Company**

- SharePoint 2013 reaching end of life support clock is ticking!
  - No value in moving to another on-premises SharePoint for support for a few years
- Investment in Microsoft 365
  - Client had already implemented
  - Exchange Online for email
- Multiple project templates
  - Using SharePoint since 2007
  - Not templated, open IT ticket, very manual process
- Onerous external user management
  - Manual provisioning through IT
  - Credential management
  - No self-service features













### **Roadmap ECM Engagement**

#### • Blueshift engaged to investigate moving projects to M365

- Helped the client team write business case for the larger migration project
- Clearly identify the benefits and "gotchas" of the migration

#### Prototype was performed with a small group of users

- Established template for migrated sites
- Provided Proof of Concept for ECM and external access scenarios
- Launching the prototype to the business led to changes in the concept

#### Constantly evolved through the project

• Blueshift employed a highly iterative approach to the design, configuration, and launch of the sites to ensure that they always met the needs of the business while adhering to the guiding principles established by the client.





### **SharePoint On-Premises to Microsoft 365 Migration**

#### Magnitude of the migration

- 2078 sites
- ~20 terabytes of content

#### Classification/Inventory exercise to go through all sites

- Sites haven't been modified in x number of years
- Two migration paths
  - Active
  - Archive
- Full re-design of project site template
- Flattened the Information Architecture to make the most of Microsoft 365
  - Goodbye sub-sites and nested folders!
- Actual migration was 8 months
  - ShareGate migration tool



#### **External User Migration**

- 5000+ external FBA users had to be migrated to Microsoft 365
- No longer required to manage credentials on behalf of the users in Microsoft 365
- Communicating the migration to the users was extremely important!
- Needed the ability to quickly onboard large numbers of non-technical users
- Out-of-the-box Microsoft 365 did not provide the required delegation
- Used Extranet User Manager (EUM) through the migration process
  - Bulk import with Groups and permissions automatically assigned
  - Needed to have the external users available for mapping of permissions during migration
  - Imported as Guest Users in AAD
  - Disabled the Welcome email to ensure premature emails weren't issued
  - Created a Sharegate mapping file to ensure full fidelity between on-prem values and AAD





### **Day in the life – Construction PM**

- Fill in a simple form with critical project details
  - SharePoint Project Site created automatically
  - Appropriate structure and functionality included
- Manage the subcontractor's access
  - Adding / removing users with EUM webpart
  - Send a private registration link
- Files are stored logically
  - Semantically labelled directories
  - Permissions at the folder level
- External parties can collaborate securely
  - Only see what they have permissions to
- Single source of truth
- OneDrive Sync provides Windows Explorer and easy offline access



### **Business Case for Templating Project Sites**

- Project Managers could be responsible for 20+ projects at any given time consistency is key!
- Optimal navigation for both internal and external users
- Single template provides a baseline consistency
  - Template can be adjusted to address additional project needs
- Site template can be much more than a pretty interface. Can have pre-defined:
  - Document libraries
  - Metadata
  - Content types
  - SPFx webparts
  - Planner boards
  - OneNote

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All 2000+ migrated sites were merged into the go forward modern site template

### **Options for Templating, and Provisioning Teams/Sites**

Roll Your Own -PowerApps <u>Business Apps</u> <u>Microsoft Power Apps</u>



EUM Open Source Solution <u>http://eum.co/teams</u>





ShareGate Apricot | AvePoint | Valo Teamwork | ProvisionPoint 365





### Site Request PowerApp

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SITE REQUEST FORM show record 16 Go	to FAST demo form
≻ Submit Request X Discard Request	
NEW SITE REQUEST Draft	* Required Field Approval Workflow
SITE DETAILS	Initial Request MOD Administrator
Site Request Status *Site Name	*Site Number IT Approval
MS Teams Required	Request Completed
ACCESS INFORMATION	Submit New Request
*Site Administrator *Site Access	Email Address Discard
(start typing name and then select)	g email and then select)
External Access Required No	
IT INFORMATION	
Completed By Date Comp	leted

#### Architecture

- SharePoint List
- Custom Power App UI
- Power Automate Flow
  - Triggers on new Request
  - Approval process
  - Triggers an Azure Runbook
- Runbook executes PnP Powershell
  - Copies base template SharePoint Site collection



### **External Sharing in Microsoft 365**

• FBA is not supported in Microsoft 365

- Users must exist as Guest Users in the inviting tenant
- External sharing of project sites in Microsoft 365 is an option
  - Individually inviting 5000+ external users is not manageable
  - Challenging to define a permission structure from site to site
- Azure AD B2B supports the management of larger user sets
  - Also removes the need to manage credentials on behalf of external users
  - No additional Microsoft licensing requirements
  - If using premium AAD features then first 50K MAUs are free
  - Does not support the delegation of user management to the PMs





### **Azure AD B2B Onboarding Experiences**

#### **Existing Microsoft 365**

- Logs in with their Azure AD credentials
- Seamless experience
- Single sign-on if already signed into Microsoft 365
- Also works for Microsoft accounts

#### **No Azure AD Account**

- One time passcode
- Emailed at sign-in
- Valid for 10 minutes
- Low friction, no new account to setup or password to remember
- Validates at each sign in that they still own the email address

#### **Google/Facebook User**

- Federation with Google/Facebook accounts now also supported
- Same seamless login experience as Microsoft 365





### **External Sharing Project Sites with EUM**

- Project Managers manage project site contents and contractor access
- Delegated administration
- Project site request contains a field to define whether a site requires external access
  - Standard set of EUM groups are created per project
  - Group has contribute access to a folder within the templated document library
- EUM Group Members SPFx webpart enables Project Managers to add/edit/remove group members from the project site
  - Direct invite through webpart
  - Private registration link invite







### **Two Invitation Options for Onboarding Contractors**

#### **Invitation Only**

- Project Manager knows who to invite
- Direct one of invitations
- Bulk import of external users

#### **Private Registration**

- Project Manager knows someone who knows who to invite
- Private registration link that is not easily guessed
- Can be forwarded any number of times
- Project Manager is the approver for the group





### **Invitation Only**

EUM Groups				
+ New EUM Group				
Group 1				
റ്റ് Add User 🤗 Edit User	g <sup>R</sup> <sub>x</sub> Remove User(s)	🖾 Email User(s)	•••	
Name ↑		Email	Phone	
Dummy Member 1		dummy1@eum.co	(111) 111-1111	
Dummy Member 2		dummy2@eum.co	(222) 222-2222	
Dummy Member 3		dummy3@eum.co	(333) 333-3333	
Dummy Member 4		dummy4@eum.co	(444) 444-4444	
Dummy Member 5		dummy5@eum.co	(555) 555-5555	
Dummy Member 6		dummy6@eum.co	(666) 666-6666	
Dummy Member 7		dummy7@eum.co	(777) 777-7777	







#### **Private Registration**









No longer required to login to VPN to manage project



Can manage project from anywhere, anytime with any device



Single version of the truth – no more emailing attachments!



Project Manager is able to manage their own external users with no reliance on IT

## Quick Wins for Project Managers



### Wrap up Points

Still on premises? Clock is ticking

Consider a road map / prototype exercise

Migration time is time for some house cleaning!

'Teams First' approach to building modern IA

Sites, Templates, Permissions – Consistency is key!

Ad-hoc vs. structured external sharing





## **Interested in learning more?**







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## **Upcoming Webinars**



Microsoft 365 Unstructured and Structured External Sharing July 13, 2021 12 pm – 1 pm EST



New Azure AD External Identities Features July 27, 2021 12 pm – 1 pm EST

Register for all upcoming events at <a href="http://eum.co/resources/events">http://eum.co/resources/events</a>





## Thank you!

#### **Questions?**





